



Aukaha Annual Report

July 2022–June 2023

Mihi

**Ro te ahi kā roa tērā e muramura mai nei
He tohu mau roa
O kā iwi, o kā mana o te whenua
Nei rā te mihi ki kā tini rika e tutukia te ahi kia pūkauri**

**Ka huri te aro i te mōuka o kanaku ki te pae pōuri o ruka
E kā mate huhua o te tau, oki mai rā, oki mai rā, e moe
Ko tā tātou, arā ko kā waihotaka ki te whenua
ko te toutou i te hatete o rātou mā,
kia whitawhita tou ai, ā haere ake nei
Rātou ki rātou, tātou ki a tātou
Tihei mauri ora!**

**Ko te waka nei
Ka whakarewahia
Kia rere i kā tai o wawata
Aukaha kia kaha!
Ko te whetū ka here i te haere
Nō te iwi tou
Ko kā rika kei te hoe
Nō te iwi tou**

**E whai nei i kā wai koropiko kia hua ai i kā koiko
Mō te taiao, mō te takata, mō tō tātou ahurea Māori
Mā wai? Mā kā mokopuna, mā tātou!**

Cover Image

*From left, Khobi Pere works onsite with Mana Takata
kaimahi Andrea Shaw and Paul Miller.*

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Board Bios



Juliette Stevenson (Waihao, Kāi Tahu) is a registered nurse who has worked in community and psychiatric nursing roles since 2004. Over the past 10 years, Juliette has held management roles in the public, iwi and NGO sectors and has extended her education, obtaining a Postgraduate Diploma and a Bachelor in Business Management majoring in strategy.

Juliette has a broad understanding of governance and has held various roles in community and iwi organisations over the past 15 years. She has been the alternate representative for Waihao Rūnanga for Te Rūnanga o Ngāi Tahu since 2017 and enjoys supporting organisations to perform to the best of their capabilities.



Trevor McGlinchey (Moeraki, Kāi Tahu) is passionate about the roles and responsibilities of mana whenua and how giving expression to these creates greater wellbeing for all. He has a long history of serving Te Rūnanga o Moeraki, and is currently the General Manager of the Oranga team at Te Rūnanga o Ngāi Tahu.

Trevor is an experienced governor, having been appointed to boards of national and local social service and advocacy sector organisations and in commercial entities. He has been a Ministerial appointee on several national task forces, including the Welfare Expert Advisory Group.

His employment history includes the establishment of large community-based organisations that have made significant contributions to their communities and to the whānau they have engaged with. He has worked in the public service, in tertiary education and in national advocacy roles.



Philip Broughton (Kāti Huirapa Rūnaka ki Pukeretaki, Kāi Tahu, Kahungunu) is married with three children and eight grandchildren. Philip is semi-retired from his career as a chartered accountant. He was formerly one of the consulting partners at Polson Higgs, where he developed strategic and business plans and conducted a Māori business mentoring programme. He also provided business and accounting consultancy services to Māori for the Otago/Southland region.

Philip has extensive experience in board governance, particularly in the not-for-profit sector, and has been actively involved in a number of professional, community and iwi organisations. He is a former board member of the Advertising Standards Complaints Board, Education NZ, the Todd Foundation, Business New Zealand, Ngāi Tahu Tourism and Kiwi Haka Ltd.

Currently, Philip is Treasurer for Kāti Huirapa Rūnaka ki Pukeretaki, a board member of New Zealand on Air, Community Care Trust and Chair of Animation Research – Sir Ian Taylor's world-renowned computer animation sports programmes.

Edward Ellison (Ōtākou, Kāi Tahu) is an Ōtākou farmer and kaumātua who played a key role as a Treaty negotiator in Te Kerēme, Kāi Tahu's Treaty claim. He is kaitiaki of ancestral land passed down from the prominent southern Māori chiefs Matenga Taiaroa and Karetai. Edward has a deep understanding of the innate connection that Kāi Tahu shares with the land, environment and resources of Te Waipounamu, and has represented the iwi on conservation issues since the early 1990s.



Edward is currently Upoko of Te Rūnanga o Ōtākou, chair for the New Zealand Conservation Authority and co-chair of the Environmental Science and Policy Committee of the Otago Regional Council. His extensive governance experience also includes eight years as the Deputy Kaiwhakahaere of Te Rūnanga o Ngāi Tahu, his appointment to the Otago Conservation Board, the Queen Elizabeth II National Trust, the South East Marine Protection Forum, Otago University Council and New Zealand Lotteries Oranga Marae Committee. He has worked closely with southern regional authorities as a Resource Management Act Advisor and more recently as a Hearings Commissioner.

Edward was awarded the New Zealand Order of Merit (ONZM) for services to Māori and conservation in 2015.

Terry Nicholas (Hokonui, Kāi Tahu) is the manager of Hokonui Rūnanga and the Programme Director for Murihiku Regeneration. Terry has been involved with Hokonui Rūnanga since 1999, including serving as representative to Te Rūnanga o Ngāi Tahu. His special interest is building succession out of settlement: mō tātou, ā, mō kā uri ā muri ake nei. Terry is also a member of the Just Transition oversight group, to ensure the rights and interests of Kāi Tahu whānau whānui and hapū are being represented.



Terry works tirelessly to protect and enhance spiritual, cultural, organisational, educational, health and economic aspirations of Hokonui Rūnanga and Murihiku Regeneration.

Loretta Lovell (Rongomaiwahine, Ngāti Pahauwera, Ngāti Kahungunu, Whakatohea) is a Lawyer, Independent Environmental Commissioner and Professional Director. For over 20 years she has specialised in commercial, energy and resource management law. She has advised and also sat on the boards of several Iwi Māori and community organisations, helping them meet their social and economic aspirations. In addition to her role as independent director on Aukaha she holds governance positions on Crown entities and is a member of a number of advisory panels to public sector agencies. "E whakahonore ana ahau ki te hono ki tēnei poari me te tautoko i a Kāi Tahu rūnaka i a rātau hiahiatanga mō to rātau whanau."





Edward Ellison
Chair, Aukaha

E rere ana kā mihi o te wā ki a koutou e rau rakatira mā, e kā hākui, e kā hākoro, tae atu ki kā tamariki mokopuna mā, e kā karakataka maha ki tēnā ki tērā, me koutou katoa e kā takata whenua, a, me kā takata tiriti, tēnā koutou katoa.

Ko tēnei mihi poroporoaki ki a rātou kā mate huhua o te motu, ki a rātou kua whetūrakitia i tēnei tau kua pahure nei, ha ere ki te huka wairua, moe mai rā, oki oki mai rā.



Chair Report

In reflecting on yet another eventful year for Aukaha, I must begin by commending the sterling performance of each of our four pou: Mana Aukaha, Mana Takata, Mana Ahurea and Mana Taiao, as well as our executive team. The continued demand for Aukaha's services is an indication of the value that our clients and partners place on the work the organisation does and the outcomes they deliver.

Of course, this value is felt most strongly by our shareholders, the five papatipu rūnaka. Aukaha was established 26 years ago to operate as a "one stop shop" for engagement with mana whenua, and I am proud to have seen the organisation grow and accrue the specific skills and experience required to navigate this complex and demanding space. It remains a priority for Aukaha to build and maintain excellent connections with kā rūnaka to ensure that its complementary function is best able to support their aspirations and rakatirataka.

In this vein, it was rewarding to attend a hui between Te Rūnanga o Moeraki and Aukaha which was designed to do just that – strengthen the connection and understanding between mana whenua and Aukaha kaimahi. It was a valuable opportunity to clarify roles and explore how the respective skillsets within the rūnaka and Aukaha can work together to realise the aspirations of Moeraki whānau. In particular it was a good reminder that each of our five shareholding rūnaka have unique personalities and working styles – regular kanohi ki te kanohi engagement will ensure that Aukaha is able to tailor its approach accordingly.

As I reflect upon the year, I note that it has been challenging in some regards for our Mana Taiao team, as they navigate a demanding policy and workplan from the Otago Regional Council, required to meet under the National Policy Statement for Freshwater Management 2020 in addition to legislative reform. This has been compounded by difficulties recruiting new talent in a competitive market, and I commend the team for the outcomes they have been able to

deliver even under these circumstances.

As a Board, my fellow directors and I have continued to refine our processes to ensure our hui are efficient and impactful. Our strategic planning sessions now occur biannually, and we otherwise meet on a six-weekly basis. Each hui has a particular focus on one of the four pou, allowing us to give our full attention to the breadth of mahi Aukaha now undertakes, on a rotational basis. We also undertook a self-review during the latter part of the financial year and shared the outcomes with our shareholding rūnaka, followed by a kōrero between myself and the chair of each rūnaka. This was a very useful exercise and one that we will repeat in the future as we strive to hold ourselves accountable. We have also proposed an amendment to the constitution of Aukaha that will allow the directors to appoint the two independent directors to the company. This is because we are best positioned to recognise the skillsets that would best complement those held by our existing members.

This year, one of our board hui was held at Te Whare o Te Waipounamu in Ōtautahi, which allowed our directors to meet with Arihia Bennett, CEO of Te Rūnanga o Ngāi Tahu, and Dr Eruera Tarena from Tokona Te Raki. Their mahi is similar to our own and it was valuable to share experiences and kōrero.

I will close by acknowledging our Chief Executive, Rachel Wesley, as she takes a sabbatical until March 2025 while she completes her PhD, and Caron Ward, General Manager of Mana Ahurea, who will step into the role for this period. As a Board, we are confident that the astute leadership of these wāhine will ensure that Aukaha continues to chart a strong course and navigate the growth that we expect to continue in the year ahead.

Nā Edward Ellison

Aukaha Strategy

Our strategy is the cornerstone of our operations, and it is directly influenced by the vision of our shareholders – kā papatipu rūnaka. It is only with their mandate that Aukaha is empowered to facilitate, advocate and champion for its people and place. Together our mission, values and objectives comprise the strategy that sets our path and enables us to create bold, brave and inspiring outcomes for whānau.

Vision

Papatipu rūnaka and hapū achieve their aspirations and exercise their rakatirataka, activated through the ability of Aukaha to facilitate, advocate and champion for their people and rohe.

Mission

Aukaha works on behalf of mana whenua across their rohe, providing pathways to a better future for Kāi Tahu, for iwi Māori and for our wider communities. We ensure mana whenua values are appropriately and authentically woven through the cultural, economic, social and environmental fabric of the takiwā.

Values

Rakatirataka

We act with integrity, responsibility, and authority, reflective of mana and rakatirataka of the mana whenua of the takiwā in which we work.

Whanaukataka

We are inclusive of rūnaka and each other, we work in co-operation with rūnaka, whānau, each other, stakeholders, partners and clients.

Manaakitaka

We work to build the capacity of ourselves and of our rūnaka, whānau and hapū. We are supportive of our partners, clients and stakeholders.

Rotahitaka

We work together, both within Aukaha's pou and Board, and with rūnaka, whānau, partners, stakeholders, and clients, to maximise our collective strengths and achieve hapū aspirations.

Mōhiotaka

We are responsive and communicative, and we actively value and work to increase the knowledge systems within which we work.

Auahataka

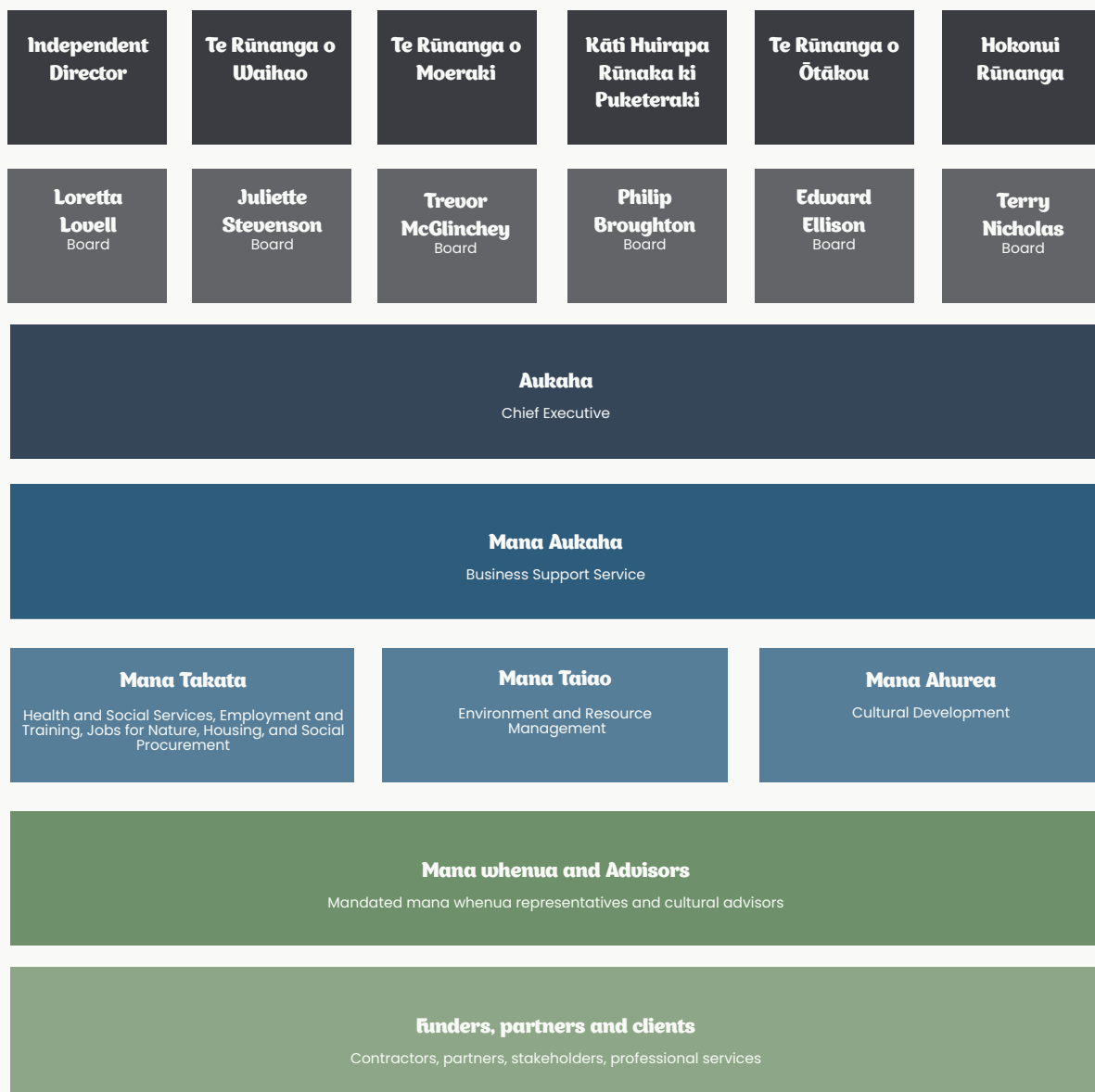
We are innovative in our work, finding new ways to test our thinking, develop new ideas, generating new knowledge and ways of working.

Tautiakitaka

We operate with prudence and with regard to wider implications of our actions within financial, social, cultural, and environmental contexts.

Organisational Overview

This overview of our organisation includes our shareholders (kā papatipu rūnaka), Board of Directors, the mana whenua panel members nominated by each rūnaka to advise Aukaha on various projects, our Chief Executive, the four pou of Aukaha, and our external partners.



Rachel Wesley
Chief Executive, Aukaha

**E kā mana, e kā hau e whā, nei rā te mihi
e rere kau ana ki a koutou. He tau kua
hipa, he hua nui kua puta mō te taiao,
mō kā tākata, mō tō tātou ahurea Māori!
Mā wai? Mā tātou, mā kā uri whakatipu.**

Tihei mauri ora!



Chief Executive Report

Preparing the annual report for Aukaha is always a rewarding experience; an opportunity to take time out of a busy schedule and acknowledge the incredible mahi that our team has carried out. It is my pleasure to highlight just a handful of the milestones that Aukaha has achieved over the past year.

In January, the Mana Takata team was proud to launch Aukaha Drive, an initiative that provides wraparound support to whānau working towards their driver licence. The idea emerged out of our employment scheme, as our kaimahi regularly found themselves working with whānau who needed to obtain their licence to take up job opportunities. Aukaha Drive is a two-day programme delivered in partnership with NZ Police and Ministry of Social Development, that helps participants prepare to sit their learner licence. In the six months between the programme's launch and the end of the financial year, the team helped 258 whānau members achieve their learner licence. The intention is to see this number continue to grow, and ultimately to expand the programme to include support with restricted and full licensing and driving instruction.

In the Mana Taiao space, our kaimahi have continued to work alongside kā rūnaka to ensure that mana whenua aspirations are reflected in the plans, policies and strategies that affect our natural environment. Throughout the past year, our ongoing involvement in the development of the Otago Regional Policy Statement (RPS) has been a rare opportunity to have input into the overarching set of guidelines that will influence all environmental policy in Otago. Although our

papatipu rūnaka representatives have regularly given evidence at hearings over the years, it was especially significant to see them contribute to this year's hearings for the proposed RPS. Their expert knowledge of the intricacies of our culture and history will make a huge difference in helping the commissioners consider the mana whenua perspective when finalising the statement.

The opening of Te Puna o Whakaehu took place in June, just before the end of the financial year. The state-of-the-art pool complex in Mosgiel is one of the most anticipated projects Mana Ahurea has been involved with, and it absolutely was worth the wait. Te Rūnanga o Ōtākou and Aukaha worked closely with Dunedin City Council throughout the planning and design process, and we are extremely proud of the outcome – from the beautiful name, to the bilingual signage throughout the complex, to the stunning toi Māori elements created by Kāi Tahu artist Ephraim Russell. It is my hope that when our tamariki and rakatahi visit Te Puna o Whakaehu, they feel a sense of pride to see their culture and history reflected in the world they live in.

As always, I would like to close by acknowledging the support and guidance of kā papatipu rūnaka, particularly those whānau who give their time and expertise to support the mahi across our pou; our directors, whose wisdom and astute decision-making sets our course; and to our extremely hard-working kaimahi, whose passion and commitment drives our mahi.

Nā Rachel Wesley

Mana Whenua Expertise

The work of Aukaha would not be possible without the guidance of mana whenua

Since Aukaha (formerly Kāi Tahu ki Otago) was founded in the late 1990s, we have drawn on the expertise of nominated representatives who lend us their knowledge and understanding of Kāi Tahu history and values. This includes participating in resource management and water consent work, which involves everything from processing and providing large amounts of technical information, to writing submissions and providing evidence at hearings. It also includes providing cultural and historical expertise on projects across the region, as we develop narratives and artworks as part of the co-design process with our partners.

For some years, this expertise was gifted to us voluntarily, as whānau felt it was their responsibility to contribute to the mahi of Aukaha – despite the fact that their time and expertise has immense value. Their input ensures that mana whenua values and aspirations are embedded throughout all of our mahi, and supports us to realise the vision of kā papatipu rūnaka.

Aukaha is now in a position to compensate whānau for their professional contributions, and two years ago we made a commitment to do just that. In the financial year ended 30 June 2023, we continued to ensure that mana whenua experts were remunerated for their work. We are proud to recognise their contribution and to walk the talk when it comes to enhancing our whānau economy.

Rūnaka mandated Wai Māori Panel

Gail Tipa, Brendan Flack, Edward Ellison, Megan Reid

Rūnaka mandated representatives for specific Mana Taiao projects

Paulette Tamati-Elliffe, Gill Hopkins, Jana Davis

Rūnaka mandated Resource Management and Consents Panel

Trudy Heath, Melissa Slatter, Tom Williams, David Higgins, Charlotte Boyt, Malcolm Hewitt, Edward Ellison, Donna Matahaere-Atariki, Tumai Cassidy, Riki Ellison, Megan Reid, Lynda Murchison, Mollie Lyders, Darren Rewi

Rūnaka mandated representatives in specific Mana Ahurea projects

Paulette Tamati-Elliffe, Megan Pōtiki, Suzanne Ellison, Katharina Ruckstuhl, Matapura Ellison, Edward Ellison, Justine Camp, Terry Nicholas, Michelle Taiaroa-McDonald, Tāwini White, Justin Tipa, Tumai Cassidy, Connagh Wesley

Facilitator Kitty Brown (Kāi Tūāhuriri, Kāi Te Ruahikihiki, Kāti Rakiamoa) is a project lead for Mana Ahurea.



Funders and Partners

Aukaha is proud to work with a number of partners and funders who share our vision and support our work across the Otago region. These relationships make it possible for us to undertake our mahi.

Te Rūnanga o Ngāi Tahu
Ngāi Tahu Property

Central Otago District Council (CODC)
Dunedin City Council (DCC)
Otago Regional Council (ORC)
Queenstown Lakes District Council (QLDC)

Energy Efficiency and Conservation Authority
Ministry of Business, Innovation and Enterprise
Ministry of Education
Ministry of Social Development
Manatū Hauora Ministry of Health
Ngā Pirihimana o Aotearoa - New Zealand Police
Te Aka Whai Ora-Māori Health Authority
Te Puni Kōkiri
Te Whatu Ora-Health New Zealand
Waka Kōtahi NZ Transport Agency

CPB Contractors
Curtain Bank
Downer NZ
Fulton Hogan
Icon Construction
Isaac Construction
KiwiRail
Laser Electrical
Laser Plumbing
Naylor Love
New Build Otago
New Zealand Automobile Association
Otago Polytechnic
Te Pūtahitanga o Te Waipounamu
Tokona Te Raki
Transpower
University of Otago

Panel/rūnaka mandated contractors in specific projects and other services

Megan Pōtiki, Michael Stevens, Rauhina Scott-Fyfe, Paulette Tamati-Elliffe, Komene Cassidy, Justine Camp, Takiwai Russell-Camp, Simon Kaan, Areta Wilkinson, Ranui Ngarimu, Ross Hemera, James York, Keri Whaitiri, Kitty Brown, Kirsten Parkinson, Aroha Novak, Ashleigh Arthur, Moewai Marsh, Madison Kelly, Ephraim Russell, Morgan Mathews-Hale, Jennifer Randall, Marlon Williams, Emma Kitson, Andre Te Hira, Michael Tuffery, Mara Te Kahika, Chase Haley, Rau Hoskins, Ahikā, Little Red Pen, Shelley Designs, SpeedPrint, Brendon McIntosh

Rūnaka mandated Ōtepoti Art And Design Panel

Paulette Tamati-Elliffe, Megan Pōtiki, Suzanne Ellison, Katharina Ruckstuhl, Tāwini White

Mana Takata

It has been another busy year for the Mana Takata team, and we are grateful to kā papatipu rūnaka for entrusting us to extend their manaaki to Māori and Pasifika individuals and whānau living within their rohe. We are proud to share their vision: to promote the wellbeing of all whānau, and to support them to realise their dreams and aspirations. We do this by offering a range of practical and positive choices across our five pou:

- **Health and Social Services**
- **Employment and Training**
- **Jobs for Nature**
- **Healthy Homes Healthy Whānau**
- **Social Procurement**

Over the past financial year, our services have continued to grow and evolve to meet the needs of the communities we work with. Our incredible kaimahi go above and beyond as they identify new opportunities to provide support to whānau, and our leadership team focuses on strengthening partnerships and securing the additional funding that allows us to develop the suite of opportunities we have on offer.

Although our work is divided into five pou, the services of Mana Takata are complementary and overlapping. We often find that the whānau we work with will select a handful of options from the range of opportunities we have available, depending on their unique needs and circumstances. For example, when supporting home repairs for a whānau, we might connect with their mokopuna who is looking for a job or needs to sit their driver licence. Our vision is that Mana Takata will become a one stop shop for whānau looking for support with their health, education, income and employment.

As always, we are grateful to our partners for sharing our vision and supporting the work of Mana Takata, and to the leadership of Aukaha for their steady hand in guiding our direction. Above all, thank you to the hardworking kaimahi of Mana Takata, whose shared passion for whānau wellbeing and willingness to go above and beyond drives the work that we do.

Health and Social Services



Tumai Ora

Our busy team has been working to support whānau across the east and north Otago regions, with the ongoing objective to ensure that whānau Māori have better access to health and social service providers. This year has seen increased demand in the social services sector, with both of our Whānau Ora Navigators at full capacity, working with 60 whānau each quarter. We also have a strong connection with Te Hā o Maru and Oranga Tamariki, as we work collaboratively to create better options for whānau.

With the cost of living increasing, we have done our best to continue our KiwiHarvest Food Rescue programme, delivering between 60 and 80 kai parcels every month. Unfortunately, the demand on our systems and reduced funding has meant we haven't been able to provide as many parcels as we have in the past.

We continue to focus on supporting whānau at all stages of life. We were delighted to welcome four new pēpi and provide pēpi pods/wahakura through the Safe Sleep programme. With funding from Te Pūtahitanga o Te Waipounamu, we have been able to create and deliver Youth Mentoring to Empower, a new initiative that engages rakatahi who are not in education, training or employment. So far 15 rakatahi have participated in our three-day life preparedness course, with nine going on to get their driver licence, four in fulltime employment and three working part time. We also continue to deliver Taurite Tū on a weekly basis, offering gentle exercise with a focus on mobility and strength for our kaumātua, with 10-16 attending each session. After each class we have guest presentations on relevant kaupapa ranging from Community Law, Bowel Screening, WellSouth and MSD, with more planned in the coming months.

On the health front, we continue to offer bimonthly podiatry sessions, transport and travel support for whānau needing to visit hospital, referrals to counselling services, vouchers for WellSouth and one-on-one rongoā practitioner sessions.

Financial Capability

This financial year we were excited to launch our financial literacy programme, developed with the support of Te Rūnanga o Ngāi Tahu. Using the concept of Te Korekoreka, developed by Tokona Te Raki, we have created a programme that focuses on the inherently cyclical nature of change. Our programme focuses on the four phases identified in Te Kawa o Te Korekoreka: Te Ao Tūroa (knowing, doing, reviewing), Te Kore (seeking, reflecting, understanding), Te Pō (imagining, designing, making) and Te Ao Mārama (implementing, achieving, completing).

Our pilot programme is supporting whānau referred to us via Te Rūnanga o Ngāi Tahu, with a focus on those who have recently applied to the iwi for hardship grants. Our aim is to help build resilience so that whānau are equipped and empowered to navigate their finances going forward. Each whānau member is matched with a financial literacy advisor who checks in on a weekly basis and helps to grow their understanding of budgeting and financial planning.

We see this programme as an important component of our Health and Social Services. Although we will continue to support whānau in need, our ultimate goal is that all whānau will have the skills and knowledge to manage their finances and avoid the stress and struggle to make ends meet between paychecks.



Jobs for Nature

This year we were pleased to expand our Jobs for Nature programme with the development of Maintaining the Gains and Te Hapakupu, as well as continuing with our original initiative Whiria Te Waitaki. These projects provide employment opportunities for whānau, alongside progressing mana whenua aspirations around environmental restoration.

The complementary work of Maintaining the Gains and Te Hapakupu means that we are planning to combine these teams, maximising our funding and providing fulltime employment for five people.

Whiria Te Waitaki

The work of Whiria Te Waitaki has continued to gain momentum over the past financial year, as our partnership with Te Rūnanga o Moeraki and Toitū Te Whenua Land Information New Zealand (LINZ) continues. We now have nine kaimahi on board and five main contractors who the team work with on a regular basis. All of our staff have obtained the micro-qualifications they need to do their job, and we are proud to support them with secure employment and professional development that will open up further opportunities in the environmental sector.

This year the team's focus on planting has continued, and they are nearing the milestone

of 100,000 plants in the ground. They have also continued to expand trap lines and to work closely with LINZ and Fonterra on the farm planning project. This work is making a huge difference in restoring the health of the Waitaki Valley, and it is rewarding to know that Moeraki whānau are on the ground doing the mahi for their whenua.

Towards the end of financial year we farewelled our project manager Kelly Governor, who has taken up a new role with the Ministry for the Environment. We extend a huge mihi to Kelly, and acknowledge the incredible work she put in to establish Whiria Te Waitaki.



Whiria Te Waitaki team from left Aleisha Matsinger, Mareikura Tawhara, Patrick Tipa, Jamie Carroll, Mauriri McGlinchey, Les Tipa and Kyle Nelson.



Mapoutahi, taken from a QEII Covenant that the Maintaining the Gains teams are working on.

Maintaining the Gains

This project is funded by the Department of Conservation, and is a collaboration between Aukaha, Otago Regional Council and QEII National Trust. It centres on the important work of QEII National Trust, partnering with private landowners to set aside covenanted land on their property. These covenants represent a commitment that the land will be protected in perpetuity, allowing native biodiversity to thrive and preserving sites of cultural and historical significance.

Maintaining the Gains was established to support landowners by controlling pest species on covenanted land along the Otago coastline. In its first year, the project has focused on properties within 50 kilometres of Dunedin, and banana

passionfruit has been the primary target of weed control efforts. Next year, Maintaining the Gains will expand to include land further afield as well as targeting additional species.

Day-to-day work involves collaboration with landowners, grid searching land for pest plants and executing weed control. The team has enjoyed meeting people who share their passion for our native bush, including the knowledgeable and experienced SWAT (Seek Weed and Terminate), a volunteer group based on the Otago Peninsula. It has been truly rewarding to see the tangible difference that Maintaining the Gains can make to protect such beautiful pockets of our landscape.

Te Hakapupu

In partnership with Otago Regional Council and Kāti Huirapa Rūnaka ki Puketeraki, Aukaha is implementing a plan to restore Te Hakapupu/Pleasant River catchment. Located just north of Waikouaiti, this significant catchment has been subject to excess sedimentation and nutrients, impacting water quality and habitat health. As part of the restoration plan, our team is focusing on a riparian planting project that includes installing 60 kilometres of fencing and planting over 100,000 native trees.

We are grateful to Kāti Huirapa Rūnaka ki Puketeraki for their support of Aukaha to complete this mahi. Highlights for the team have been: learning about wetland plants and the environments they thrive in; meeting the landowners and sharing their excitement about the future of lush native wetland and streams on their properties and; working with beautiful views out over rural landscapes and the catchment to the ocean.



From left, Māori Trades Training Kaiwhakare Paul Miller, Māori Development Minister Hon Willie Jackson with apprentices Jamahl Oliver-Baker and Flynn Sefo-Cloughley, and Mana Takata General Manager Chris Rosenbrock.

Employment and Training

Māori Trades Training

Business has continued as usual for our Māori Trades Training programme, with an ongoing focus on building and maintaining relationships with our partners and providing support and mentoring to the cohort of trainees and apprentices in our care.

One of the biggest changes this year has been recognising the need to grow our team. Until now, our Kaiwhakare Paul Miller has been something of a one stop shop for everything related to employment. We are looking forward to bringing in new talent who will focus on the day-to-day workload of matching apprentices to opportunities and supporting their professional development, which will allow Paul to continue to lead the pastoral care programme, working with those apprentices who need extra support. The depth of care we are able to provide is a key part of the success of our programme, and growing our team ensures we can continue to deliver.

Our key partnerships continue to thrive, with some of the biggest companies in the region including Naylor Love, Downer, Fulton Hogan, Action Engineering, Otago Polytechnic and Icon Construction, as well as local government including Otago Regional Council and Dunedin City Council.

In June, we were delighted to welcome Minister for Māori Development Hon Willie Jackson to announce a funding boost for our Māori Trades Training programme. He was very impressed with our services and commented that it was great to learn more about what is happening in the South Island. The additional funding will allow us to support 80 new apprentices over the next two years.

Regional Apprenticeships Initiative

Although this programme drew to a close last year, Mana Takata continues to provide pastoral support and mentoring to the whānau we connected with during the 18-month funding period. We are proud to see many of the workers who came on board as part of the initiative completing their apprenticeships and establishing their careers in the construction industry.

Aukaha Drive

This year we were pleased to launch the pilot programme of Aukaha Drive, an initiative that supports whānau to obtain their driver licence. The idea emerged within our employment space, as our kaimahi observed that many whānau needed to obtain the correct licence to be eligible for certain types of employment. Developing Aukaha Drive has enabled us to build on the informal support we have been providing in this space for many years, with the view to helping whānau into employment and keeping them out of the justice system.

Aukaha Drive is a collaboration with the New Zealand Police and Ministry of Social Development (MSD) and consists of a two-day programme that runs on a fortnightly basis. After the programme, participants are encouraged to sit their learner licence immediately while the information is still fresh in their minds.

After a successful pilot programme, we are continuing to deliver Aukaha Drive and expanding our support to whānau working towards their restricted and full licences. Ultimately, we'd like our team to become endorsed to provide driving instruction on top of the mentoring we already provide.



*Mana Takata
Driver Licensing coordinator
Nina Williamson helps whānau obtain
their goals.*

Driving whānau success

Working with Khobi Pere over the past year has been a perfect example of the way our employment and training programmes provide wraparound support to whānau. Khobi was initially referred to Mana Takata for support obtaining his full driver licence and getting into employment.

Our team supported Khobi with two mentor drives to help build his confidence and prepare him for the experiences he might encounter during a driving test. He went on to sit his full licence and passed with no issues.

When it came to the employment side of things, Khobi was interested in pursuing a trade but wasn't sure which one. After trying a few different roles through a temp agency, he decided he'd like to become an electrician. We supported his application for the He Toki Electrical Course at Te Pukenga and he commenced his studies in February of this year.

Khobi was finding it difficult to cover his living costs while studying, so we sat down with him to create a plan. He is now attending his course three days a week and working with an electrical company two days a week. This arrangement means he can continue his study, make some money and gain valuable experience in his chosen field. Even better, he'll move straight into an apprenticeship with the same company when he completes He Toki.



Khobi Pere.

Healthy Homes Healthy Whānau

This pou has continued to be a top priority for Mana Takata, as we know that a healthy home environment is critical to the wellbeing of our whānau. With the support of our partners, we are proud to offer three complementary housing services that work together seamlessly to provide critical upgrades and repairs for eligible whānau.

It is always incredible to see the difference that a warm, dry and healthy whare can make. We know that cold, damp and crowded homes can increase the risk of respiratory issues and other preventable health conditions, and we also know that Māori and Pasifika whānau are overrepresented in low-income households and in areas of low-quality housing. Our team is proud to make a difference for whānau by improving their living environment and improving their overall wellbeing.

However, our work in this space affirms the ongoing need to think bigger and focus on climate-resilient housing for whānau across Otago. Our current funding streams support a specific level of repairs and upgrades to existing homes, when the reality is that many of the whare we assess are simply beyond scope. Although we will continue to carry out this critical work, we will also be advocating for a cross-government approach that ensures future funding is targeting where it is most needed – the construction of affordable, climate-resilient homes.

Healthy Homes Initiative

Our Healthy Homes Initiative (HHI) continues to be the centre piece of our work in this space. Funded by Te Whatu Ora, we are working with Awarua Synergy and Arowhenua Whānau Services to deliver this initiative. Our focus is on whānau with tamariki, and helping them to create a better living environment for their children. We do this by carrying out a comprehensive housing assessment and completing an action plan to create a healthier home.

In October 2022, Te Whatu Ora published the results of their three-year evaluation of the nationwide HHI programme. It showed that the number of hospitalisations for referred tamariki and their wider whānau was reduced by 19.8 per cent after participating in the HHI. It was fabulous to see that the data supported what we are seeing on the ground – that the HHI is making a tangible contribution to better health and social outcomes for the whānau we work with.

When whānau are eligible, we are able to integrate the work of the HHI with our other programmes so that we are with whānau every step of the way from assessment, to planning, to repairs and upgrades.



Otago Home Upgrade Programme

This financial year we were proud to continue with the Otago Home Upgrade Programme in partnership with the Energy Efficiency and Conservation Authority (EECA). Working across the Otago region, we have been assessing homes and making material upgrades that improve the thermal envelope of the home, with the view to alleviate energy hardship, unlock the associated health and wellbeing benefits and apply various measures to lift the quality of their whare in terms of warmth, dryness, energy efficiency and safety.

Our team can support with active ventilation, curtains, LED lights, draught stopping and new shower heads, alongside some basic critical repairs. We are also tapping into the Government's

Warmer Kiwi Homes programme, which offers eligible whānau 80 per cent of the cost of ceiling and underfloor insulation, and up to 80 per cent of the cost of an energy efficient heater. For whānau who are eligible for the Healthy Homes Initiative, this increases to 100% funded.

As well as undertaking these upgrades, we provide wraparound support in the form of advice around energy usage in the home, switching power companies and the opportunity for some households to monitor their own energy usage. These measures make a huge difference, and with our funding due to finish in December 2023 we will be looking into ways to continue this important work.

TPK Critical and Essential Repairs

Funded by Te Puni Kōkiri (TPK), we have been delivering our Critical and Essential Repairs programme for several years now. This programme is targeted at low-income whānau who own and occupy their own whare, with a view to improving the quality of housing in Māori communities. Our team undertake home assessments for eligible whānau, identifying any critical and essential required repairs and arranging for these to be completed.

Weaving together housing solutions for whānau wellbeing

Our team considers it a huge privilege to work with whānau across Otago, and to see the impact that a few repairs and upgrades can make to their living environment and overall wellbeing. There are many examples of how our complementary services can weave together to create solutions for whānau, but one story we are proud of is about a whānau we worked with earlier this year.

The household consists of a woman in her forties and her adult daughter, who has moved back home to support her. She has multiple brain tumours, which have required her to undergo multiple surgeries. Given the circumstances, she has remained extremely articulate, although it takes her longer than usual to process information and communicate. She is losing her vision, making it difficult for her to navigate independently.

The bathroom has become a health and safety issue, because the existing shower is over the bath requiring her to step over the edge to get into the

shower. We have been able to arrange for the bath to be removed and a low-level shower and railing to be installed by the Critical and Essential Repairs programme supported by Te Puni Kōkiri.

The ventilation in the kitchen and bathroom is insufficient, which will be rectified as part of the Otago Home Upgrade Programme. Finally, the Healthy Homes Initiative is enabling us to work with her to install curtains that will make her whare easier to heat, and to connect her with any other required supports.

This particular project has truly demonstrated the difference that our housing services can make. We're able to provide simple upgrades that make the whare more accessible as her mobility and eyesight deteriorate, and make the whare warmer and drier in the hopes of protecting her overall health and wellbeing.



New Build Otago owner Brent Elliott (left) and manager Daniel Johnson.

Social Procurement

As we continue to see significant growth and development in the Otago region, Mana Takata is progressing our social procurement strategy to ensure that Māori and Pasifika individuals and businesses benefit from this increased economic activity. This is complemented by the cross-government progressive procurement policy that aims to award eight per cent of government contracts to Māori businesses, and we are determined to see mana whenua driving relationships to support these aspirations.

Aukaha is involved in a wide range of construction projects, which means we have a real opportunity to encourage our partners to focus on supplier/contractor diversity and trade training in a range of sectors. In fact, Mana Takata has been working to insert broader outcomes clauses into tender documents, outlining the social and cultural benefits generated by working with Māori and Pasifika businesses. For example, if these businesses are successful in gaining contracts, they are in turn more likely to hire Māori and

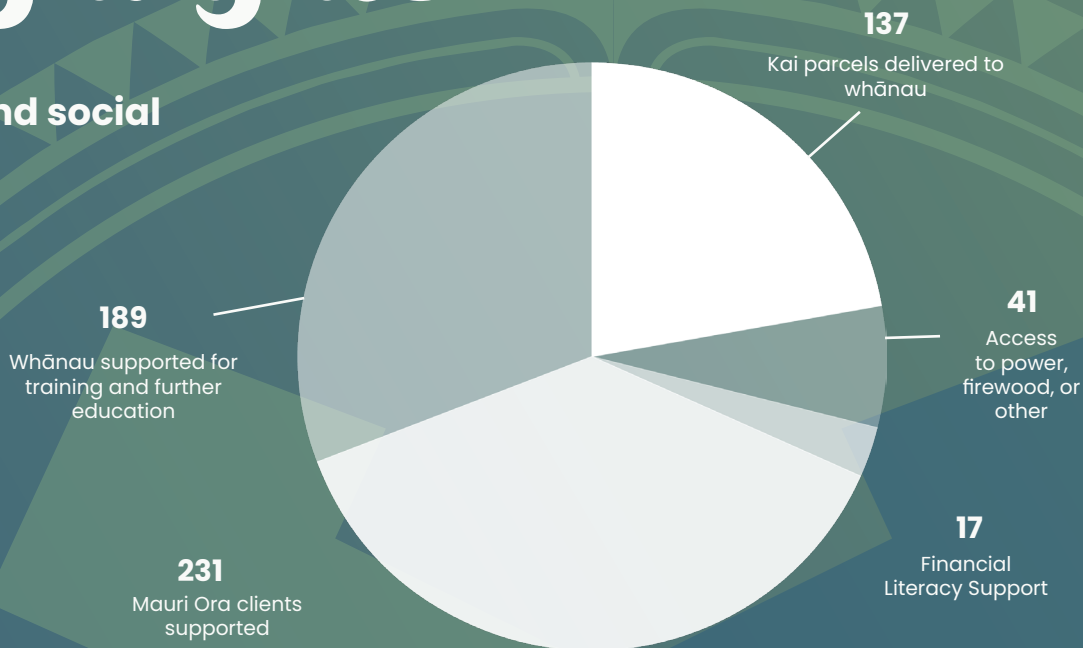
Pasifika staff, ensuring the benefits are shared across multiple whānau.

We are also committed to walking the talk ourselves, and in the past financial year we are proud to have supported a number of Māori and Pasifika businesses. This includes construction company New Build Otago (NBO). NBO is a Māori-owned business based here in Ōtepoti and we are delighted to have been able to work with them as part of our Critical and Essential Home Repairs programme. NBO has undertaken the building and trade management for this programme, allowing us to support their business as well as ensuring that as many whānau as possible are living in healthy, dry homes.



Highlights

Health and social services



Healthy Homes, Healthy Whānau



Jobs for Nature



Total amount paid to Māori-owned businesses for the year ended 30 June 2023 = \$2,665,203 (33 per cent of total revenue)

Employment and Trades Training	Clients supported
Apprenticeships	43
Employment - work ready and in-employment support	222
Graduated driver license process	258
Training and further education	27



Our Team

Chris Rosenbrock

General Manager, Mana Takata

Sue Barrett

Community Connector

Jade Saville

Kaiārahi Pūtere Pautaki, Better Homes

Scott Willis

Project Manager, Better Homes

Keita McComb

Project Co-Ordinator, Better Homes

Zach Marshall

Home Performance Assessor, Better Homes

Lucy Higgins

Home Performance Assessor, Better Homes

Paul Miller

Kaiārahi Pūtere Rautaki, Employment, Trades and Training

Te Aroha McCallum

Kaiwhakatere (Navigator)

Andrea Shaw

Kaiāwhakatere, Employment, Trades and Training

Nina Williamson

Drivers Licensing CoOrdinator

Sarah Marshall

Kaiāwhina, Employment, Trades and Training

Daniel Van Den Kerkhof

Kaiārahi, Maintaining the Gains and Te Hapakupu

Tamati Martin

Kaiaka Taiao, Maintaining the Gains

Tessa Honeyfield

Kaiaka Taiao, Te Hapakupu

Manu Kane

Kaiaka Taiao, Te Hapakupu

Awhina Akurangi

Kaiwhakatere (Navigator), Tumai Ora

Naadia Te Moananui

Kaiwhakatere (Navigator), Tumai Ora

Kelly Govenor

Project Manager, Whiria Te Waitaki

Greg Carson

Project Manager, Whiria Te Waitaki

Patrick Tipa

Kaihautū, Whiria Te Waitaki

Mauriri McGlinchey

Kaiaka Taiao, Whiria Te Waitaki

Kyle Nelson

Kaiaka Taiao, Whiria Te Waitaki

Kauri Tipa

Kaiaka Taiao, Whiria Te Waitaki

Les Tipa

Kaiaka Taiao, Whiria Te Waitaki

Jamie Carroll

Kaiaka Taiao, Whiria Te Waitaki

Alesha Matsinger

Kaiaka Taiao, Whiria Te Waitaki

Mareikura Tawhara

Kaiaka Taiao, Whiria Te Waitaki

Team photo, back row from left, Daniel van den Kerkhof, Tamati Martin. Second row from left, Keita McComb, Chris Rosenbrock, Scott Willis, Jade Saville, Zach Marshall, Greg Carson. Front row from left, Sue Barrett, Lucy Higgins, Tessa Honeyfield.

Mana Taiao


The work of the Mana Taiao team plays a key role in realising mana whenua aspirations when it comes to the natural environment. Our kaimahi are all deeply passionate about te taiao and consider it a privilege to work with and on behalf of kā papatipu rūnaka to protect and enhance the beautiful whenua and wai of the Otago region.

Our work would not be possible without the close oversight and input of our mana whenua representatives. We thank them all for their time, the generosity with which they share their mātauranga, and their passion. The work of the Mana Taiao team is separated into two streams:

- Policy planning and advice
- Resource consents

*Mana Taiao General Manager Kate Timms-Dean (Left)
and Aukaha Chair Edward Ellison.*


Policy planning and advice



Our team of Kaiārahi Taiao support mana whenua with professional planning and advice, allowing them to approach their role as Treaty partners with confidence. Local and central government bodies have a statutory obligation to engage with mana whenua on the development of plans, strategies and policies that set out how land, water and other natural resources can be managed.

Our role is to support mana whenua representatives with the scientific and technical advice they need to work with councils, and to carry out their roles on governance groups and committees. We also work directly with council staff at an operational level, under the guidance of nominated rūnaka representatives. Our planners work alongside staff on plan development, ensuring that mana whenua values and aspirations are incorporated. This engagement is incredibly important, as it creates avenues for the recognition and advancement of mana whenua values and aspirations at the consenting level.

Resource consents



The work that our team does at the policy level makes a huge difference to our resource consents mahi, by creating tangible pathways to achieve mana whenua aspirations. This workstream is a central component of our mahi, as it supports kā papatipu rūnaka to enact their regulatory role under the Resource Management Act. Section 8 of the Act requires that the principles of Te Tiriti o Waitangi must be taken into account in the use, development and protection of natural and physical resources.

The work of our resource consents team is varied, with our team members responding to everything from small building projects through to large-scale developments. Consultation with mana whenua via Aukaha is required and/or recommended for activities related to:

- **Applications for water takes, and the relocation of water takes**
- **Proposals that impact on coastal resources and landscapes**
- **Proposals that impact on freshwater, including freshwater mahika kai species**
- **Proposals that impact on identified wāhi tūpuna**
- **Proposals that impact on indigenous biodiversity**

Two years ago, there was one role within Mana Taiao dedicated to Consents and Enquiries. Now, our Consents team is made up of four people. This reflects the importance of this area of work. Resource consents are fundamental to everything we do, and to the realisation of mana whenua aspirations for te taiao. In fact, Aukaha (then known as Kāi Tahu ki Otago) was first created in order to respond to the increasing number of resource consent queries back in the 1990s. We are proud to see this part of our team continue to grow to meet the needs of mana whenua and support them in their rakatirataka.

Waiwhakaata

Cultural Values Statement

Mana Taiao staff

Kate Timms–Dean, Sandra McIntyre, Makareta Wesley–Evans, Gabby Golding

Panel members

Charlotte Boyt (Moeraki), Gill Hopkins (Puketeraki), Paulette Tamati–Elliffe (Ōtākou), Jana Davis (Hokonui)

Funding source

Otago Regional Council contract

In June 2023, we completed work on a Cultural Values Statement for Waiwhakaata (Lake Hayes) in Central Otago. Waiwhakaata, or the mirror lake, was once known for its reflective qualities, its waters so clear that they reflected the surrounding landscape. Unfortunately, human activities and intensive land use practices have left the once pristine waters polluted and degraded. The Cultural Values Statement was presented to Otago Regional Council (ORC) on behalf of Te Rūnanga o Moeraki, Kāti Huirapa Rūnaka ki Puketeraki, Te Rūnanga o Ōtākou and Hokonui Rūnanga, and acts as a wero for the restoration of the mana and mauri of the lake. Below we share the thoughts of Gill Hopkins, one of the mana whenua representatives we have been proud to support.

He mihi nui e te māreikura, koutou mā hoki – we appreciate the drive and commitment that Gill and Jana Davis have shown in their governance roles for this mahi, and the invaluable work that all of the panel members have given to this project. Mana Taiao looks forward to seeing the progress ahead to bring back the pristine beauty of Waiwhakaata.

“Although Waiwhakaata is only a small lake, it is incredibly important to my whānau and I’m passionate about making a difference. I live at the lake, and I want my kids to be able to enjoy their surroundings. At the moment they can’t even swim in the lake at times due to its degraded condition,

which is just wrong. As kaitiaki it is our responsibility to leave our surroundings in a better state than we received them – we do not own the land or its resources. We are simply caretakers who need to pass it on to our future generations to enjoy – for us and our children after us. I would be embarrassed to have my tīpuna see the lake in its current state. They called it the mirrored lake, which it certainly isn’t now. It would break their hearts.

I couldn’t sit back and do nothing – I felt I needed to be part of the solution. Others are working hard to turn things around and it only feels right that I do my part. I have had a lot to learn around Otago Regional Council, Queenstown Lakes District Council and consent conditions, as well as our own Kāi Tahu history and the significance of this region for our iwi. Working with Aukaha has been amazing, supporting me every step of the way and sharing their knowledge and expertise. It was great to feel part of a team, working together to achieve a shared outcome.

I am really proud of the Cultural Values Statement. It is a document that will be so valuable to this mahi – it has weight, it holds others to account, and it weaves through our story. It is a valuable resource, not something that will be put in a drawer and forgotten. Although Waiwhakaata is a small lake, I can see this being part of something bigger for Whakatipu and all its lakes.”

Wāhi Tūpuna

mapping Kāi Tahu landscape connections

Mana Taiao staff

Michael Bathgate

Panel members

David Higgins (Moeraki), Lyn Carter (Puketeraki), Edward Ellison (Ōtākou), Riki Parata (Hokonui)

Funding sources

DCC and CODC Partnership Funding, Waitaki DC contract

A core part of the work of Mana Taiao lies in wāhi tūpuna, the detailed and complex process of mapping out Kāi Tahu connections to whenua and wai across Otago. Wāhi tūpuna, or ancestral landscapes, include and connect a broad range of sites, such as pā, kāika, ara tawhito, mahika kai, wāhi tapu, mauka and wai Māori. To carry out this work, we draw on the mātauraka of our mana whenua experts as well as the broader Kāi Tahu cultural mapping project.

Wāhi tūpuna are significant in and of themselves, but they play a key role for Mana Taiao when it comes to district planning. When these sites are mapped into district plans, we can ensure that associated objectives, policies and rules are included to protect Kāi Tahu values.

This work is progressing across the Otago region. Wāhi tūpuna have been finalised in the Dunedin City Plan, released for public consultation in the Waitaki District Plan and are in the early stages of development in Central Otago.

We reached a major milestone in mid-2023 with the settling of all Environment Court appeals relating to wāhi tūpuna in the Queenstown Lakes Proposed District Plan. This was following Council hearings at which mana whenua experts Edward Ellison, David Higgins and Lyn Carter appeared as cultural witnesses. The resolution was achieved through a process of mediation and discussion, including the signing of memoranda of understanding, which avoided the need for expensive hearings in the Environment Court.



Brenden Flack
Mana whenua representative, Puketeraki

Photo credit to Otago Daily Times



Blueskin Bay, Warrington

Three Waters Integrated System Plan

Mana Taiao staff:

Yvonne Takau, Kate Timms-Dean, Tim Vial

Panel members:

Brendan Flack (Puketeraki), Donna Matahaere-Atariki (Ōtākou)

Funding source:

DCC Partnership Funding

Over the past four years, Aukaha has been working with the Dunedin City Council (DCC) on an Integrated System Plan (ISP) that will guide future investment into Three Waters infrastructure. We are really proud of the progress we have made in this space, given that Three Waters Infrastructure has been historically underfunded. Two of our kaimahi sit on the board for the ISP and rūnaka representatives are also welcome to attend hui. This has allowed us to have a top-down influence, embedding mana whenua values into everything from the overarching strategy through to project-level technical considerations.

Three Waters can be a frustrating space to work in. Most people tend to take clean drinking water for granted, and don't pay much attention to what happens when they flush their toilet or pour something down the sink. This makes it hard for councils to prioritise spending money on Three Waters infrastructure, meaning that mana whenua – who are very aware of the impacts – have been told in the past that there isn't enough funding to make the necessary changes. Through the ISP, we are finally beginning to see tangible changes. We have a strong relationship with the dedicated team and programme board, and we are really pleased to

see them taking Te Mana o Te Wai seriously.

An example of this is the Northern Wastewater Schemes Discharge Consent study, which is part of the ISP and looks specifically at wastewater treatment plants in East Otago. Mana whenua representative Brendan Flack has been representing Kāti Huirapa Rūnaka ki Puketeraki and the East Otago Taiāpure Management Committee in negotiating the relocation of these plants. For example, the Warrington Wastewater Treatment Plant is located on the sandspit between Blueskin Bay estuary and the ocean, which is within the East Otago Taiāpure. This is a significant concern, particularly given the efforts to restore mahika kai species in the taiāpure, and the rūnaka has been advocating for its relocation for several decades. Through the work of the ISP and Northern Wastewater Schemes Discharge Consent study, DCC has committed to working alongside mana whenua and Aukaha on acceptable long-term options for wastewater treatment plants in East Otago, including the Warrington site.

The election outcomes may have an impact on the national approach to Three Waters, but we are looking forward to continuing to work with the DCC on these issues.



Korako Edwards
Kaiārahi Taiao (Environmental Advisor)

Korako Edwards is part of a new generation of passionate and talented environmentalists, and we were lucky to have him join our team in March 2021 as a Kaiārahi Taiao. Born and raised in Ōtepoti, Korako has a strong connection to his tūrangawaewae and is proud to work at Aukaha and contribute to better outcomes for the region.

Korako Edwards in Otamatapaio Catchment.

Kaimahi Profile

Korako Edwards

(Kāi Tahu, Kāti Mamoe, Waitaha, Ngāti Kahungunu ki Wairarapa)

The work that Korako undertakes as an ecologist is crucial to the Mana Taiao team. His work ranges from reviewing environmental assessments of effects for consents, undertaking research to support report writing and submissions, and working with whānau on cultural health monitoring out in the field. Here, he reflects on his passion for te taiao and seeing whānau take leadership in the protection and revitalisation of te taiao.

I have always had a love for the environment, and have always felt at home in nature. Everything from the kahere to the fish and the wetlands, the ocean and the coast. I believe in always being on the learning curve and love learning new things from a mātauraka Māori lens or a science lens. That's why I chose to study ecology at university.

I graduated from the University of Otago in 2018 with a Bachelor of Science in Ecology and a minor in Māori Studies. I was aware of Aukaha and the work they were doing, and towards the end of my degree began to line up Aukaha as a place I would like to work. During my studies I'd deepened my understanding of tikanga, te taiao and the history of colonisation in Aotearoa. Having had the privilege of growing up close to my marae at Kāti Huirapa ki Puketeraki, being supported and encouraged by my family and marae, I knew I wanted to use my learnings to be of service to the Iwi. On top of that, I have a really strong connection to the Otago region and to be able to do mahi that directly influences the enhancement and protection of this region is very rewarding.

Since joining the team at Aukaha, it has been a privilege to meet and get to know the rakatira and kaumātua who have been doing this mahi for decades, giving effect to kaitiakitaka, of protecting and advocating for mana whenua values and interests for

the environment. The opportunity to work alongside them, to learn from them and help me in my understanding of te ao Māori worldview and mātauraka Kāi Tahu – that has been a real draw for me. These rakatira have paved the way, and it is thanks to them that I'm able to stand on the shoulders of their mahi and make my own contribution.

One project that has been a highlight for me is our involvement on the New Zealand Battery Project at Lake Onslow, as the Government explores the viability of a hydro scheme there. The Lake Onslow Project is of national significance which makes it appealing from a career standpoint, and there are also a lot of learning opportunities in being the lead on the environmental technical review. Whether or not the project proceeds, the technical knowledge I have learnt has been of great value.

In the future I'd like to open up more spaces for whānau to become involved in environmental mahi, to do things like monitoring, or implementing te ao Māori ways of assessing the health of our special natural places. My dream is to see mana whenua taking a lead role in environmental management, the safeguarding and enhancement of the Otago region.

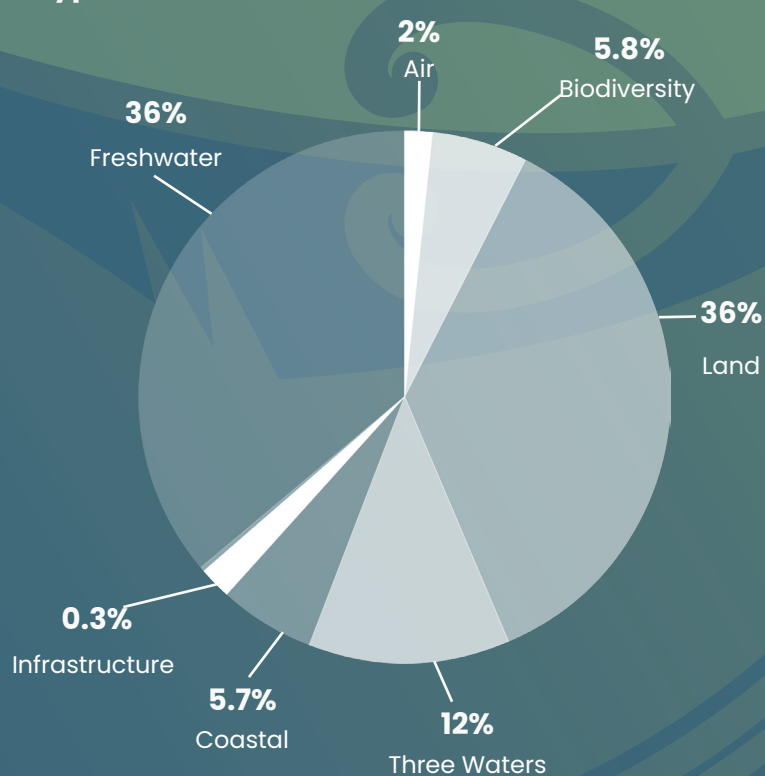
Highlights

Consents Processed by District	Clients supported
Central Otago	81
Clutha	35
Dunedin	80
Mackenzie	27
Queenstown Lakes	153
Timaru	3
Waimate	58
Waitaki	78

Total Consents



Total percentage per consent type





Our Team

Kate Timms-Dean

General Manager, Mana Taiao

Sandra McIntyre

Principal Planner

Tim Vial

Senior Planner

Michael Bathgate

Senior Planner

Yvonne Takau

Planner

Korako Edwards

Kaiārahi Taiao (Environmental Advisor)

Alex Gorrie

Kaipūkaha (Engineer)

Pam Walker

Whakaaetaka (Senior Planner, Consents)

Mereana Goodman

*Kaimahi Whakaaetaka Taiao
(Consents Officer)*

Makareta Wesley-Evans

*Kaimahi Whakaaetaka Taiao
(Consents Officer)*

Larissa Hinds

Kaitātari Teina (Policy Intern)

Manaia Russell

Kaiāwhina, Mana Taiao

Gabby Golding

Contractor

Team photo from back row from left, Manaia Russell, Korako Edwards, Alex Gorrie. Front row from left, Yvonne Takau, Makareta Wesley-Evans, Kate Timms-Dean, and Sandra McIntyre.

Mana Ahurea

The role of Mana Ahurea is to establish and strengthen mana whenua presence across the Otago region, via innovative solutions that include everything from cultural narratives to urban design. Our work combines the skills and technical knowledge of Aukaha kaimahi and contractors with the cultural expertise and guidance of mana whenua representatives, with the aspiration of ensuring that future generations of Kāi Tahu see themselves reflected in the world they live in. Our work is separated into three key areas:

- **Cultural design integration**
- **Cultural narratives**
- **Cultural services**

We are proud to partner with central and local government bodies, commercial businesses and schools. Through these relationships we are able to embed mana whenua stories and values into systems and spaces and create opportunities for kā rūnaka to exercise their rakatirataka.

Over the past year, we have been especially proud to see our small team grow. Originally brought on as a design assistant, Aroha Novak is now leading projects on behalf of Mana Ahurea. We were also delighted to welcome Riani Iti-Metuatai as Kaiāwhina – it is a privilege to foster new talent and to see her contribution since she joined us at the beginning of 2023.

Our work is made possible through our mana whenua panels, made up of representatives who are mandated to act on behalf of their respective papatipu rūnaka. Our panels provide formal consultation and cultural advice to sectors across the Otago region, with the support of Mana Ahurea. It is important to us that any work we undertake is authentic and endorsed by mana whenua.

Design lead Simon Kaan and Mana Taiao General Manager Caron Ward.



Cultural design integration

Our work in the design space continues to be the main focus for Mana Ahurea, with the objective of embedding Kāi Tahu stories and values into the world we live in. We work closely with our team of contractors and mana whenua representatives to participate in co-design processes with partners across the Otago region, on projects that range from commercial developments to the urban design of public spaces.

The timelines on these projects often span several years and this year it has been rewarding to see a number of them reach completion. Work has stepped up on our largest project, the Dunedin Hospital development, with the Outpatients building now starting to make an appearance on our landscape. We look forward to reporting on the outcome of this partnership with Te Whatu Ora in a future annual report.

In the past year, our cultural design work has ventured into other areas. We are undertaking a lot of work in the policy space, forming relationships with councils and working with them at the strategic level. This is an exciting new field for us to be operating in and we hope it is a sign that local government will continue to create space for mana whenua at the partnership level.



Cultural narratives

This core part of our workstream has been steady for the past few years, as the public appetite for Māori culture and history grows. Our cultural narratives recognise the historical relationship between Kāi Tahu and the Otago takiwā, and build a shared understanding of heritage and values. They are the collated stories of our region – everything from pūrākau to information about pā sites, mahika kai and flora and fauna. Mana Ahurea works with Kāi Tahu researchers and writers to identify the relevant details and incorporate them into a cultural narrative for our clients and partners.

Most requests for cultural narratives come from schools throughout the region, and in the past financial year we have received more requests in light of upcoming curriculum changes. It is rewarding to be able to continue these relationships and to see schools realising the importance of investing in this work.



Cultural services

Mana Ahurea continues to support clients and partners with cultural services when required. This can be anything from delivering a cultural workshop to matching them with a qualified translator for te reo Māori.



Auahi Ora, University of Otago

Auahi Ora, University of Otago

In October 2022, Mana Ahurea was approached by the University of Otago to contribute to the refurbishment of the Union Dining Hall.

The space needed to be refreshed to create a more relaxing and interactive space for students that could double as a venue for evening events in response to feedback that students were lacking a place to “get away from it all.”

Mana whenua settled on the name Auahi Ora, drawn from the whakataukī recorded by Herries Beattie around 1920: “e auahi, e aumoana, aua tonu atu”. Translating literally as “smoke of a fire is a sign of life, smoke at sea, who knows.” This proverb can be taken to mean, “where there is

light, there is life and people.” Our design lead and contemporary artist Aroha Novak drew on the concepts of fire and life in the reimagined space, which opened in February 2023.

This project was a rewarding opportunity to partner with the University of Otago again, and it is especially meaningful to know that such a central space now celebrates Kāi Tahu history with its new name and designs – an important step towards achieving mana whenua aspirations of integrating their stories and reo into everyday life.

George Street, Ōtepoti

In November 2022, work was completed on the first block of the George Street upgrade.

This project, which will ultimately see four blocks of Ōtepoti's main street completely overhauled, is designed to improve the safety, accessibility and amenity of the central city. It is also an opportunity to reinstate mana whenua narratives into an urban landscape that has been historically devoid of our cultural identity.

Design elements in this block include light pole designs and embedding motif and whakataukī into low walls and furniture which bring forward a narrative around trade from a Kāi Tahu perspective. Fayne Robinson (Ngāi Tahu – Ngāti Māhaki, Ngāti Waewae; Ngāti Apa ki te Ra To – Puahaterangi) created a beautifully designed maaka (barracuda), a resource commonly traded by our tīpuna, and Ephraim Russell designed four manifestations for light poles on each block, with the Māori name of whaling sites – a significant part of our local Kāi Tahu history.

The paving stones are another key feature. Mana Ahurea worked with Jasmex, Aecom and Isaac Construction to develop a bespoke paving stone – the Poti Paver – that references the meaning of the city's name: Ōtepoti, the corner weave pattern of a kete. These pavers have then been designed into a unique series of Aramoana and Pātiki patterns that lay the stories of Kāi Tahu at our feet. Plantings include tōtara, South Island kōwhai and tawhai rauriki (mountain beech).

We look forward to seeing the centre of Ōtepoti transformed as this project continues, with the Knox block due to be completed next.





Te Puna o Whakaehu

Our team has been working closely with Dunedin City Council (DCC) for several years on this project, a complete replacement of the Taieri Baths, the public swimming pools in Mosgiel. The new complex opened in June, just before the end of this financial year. We are extremely pleased of the outcome of this project, but we are also proud of the opportunity it provided to strengthen our relationship with the DCC through a robust co-design process.

Named by mana whenua, Te Puna o Whakaehu is drawn from the Kāi Tahu name for Silverstream, which flows next to the complex. According to pūrākau, Whakaehu was carved out by kaitiaki Matamata, who plays an important role in Kāi Tahu creation narratives.

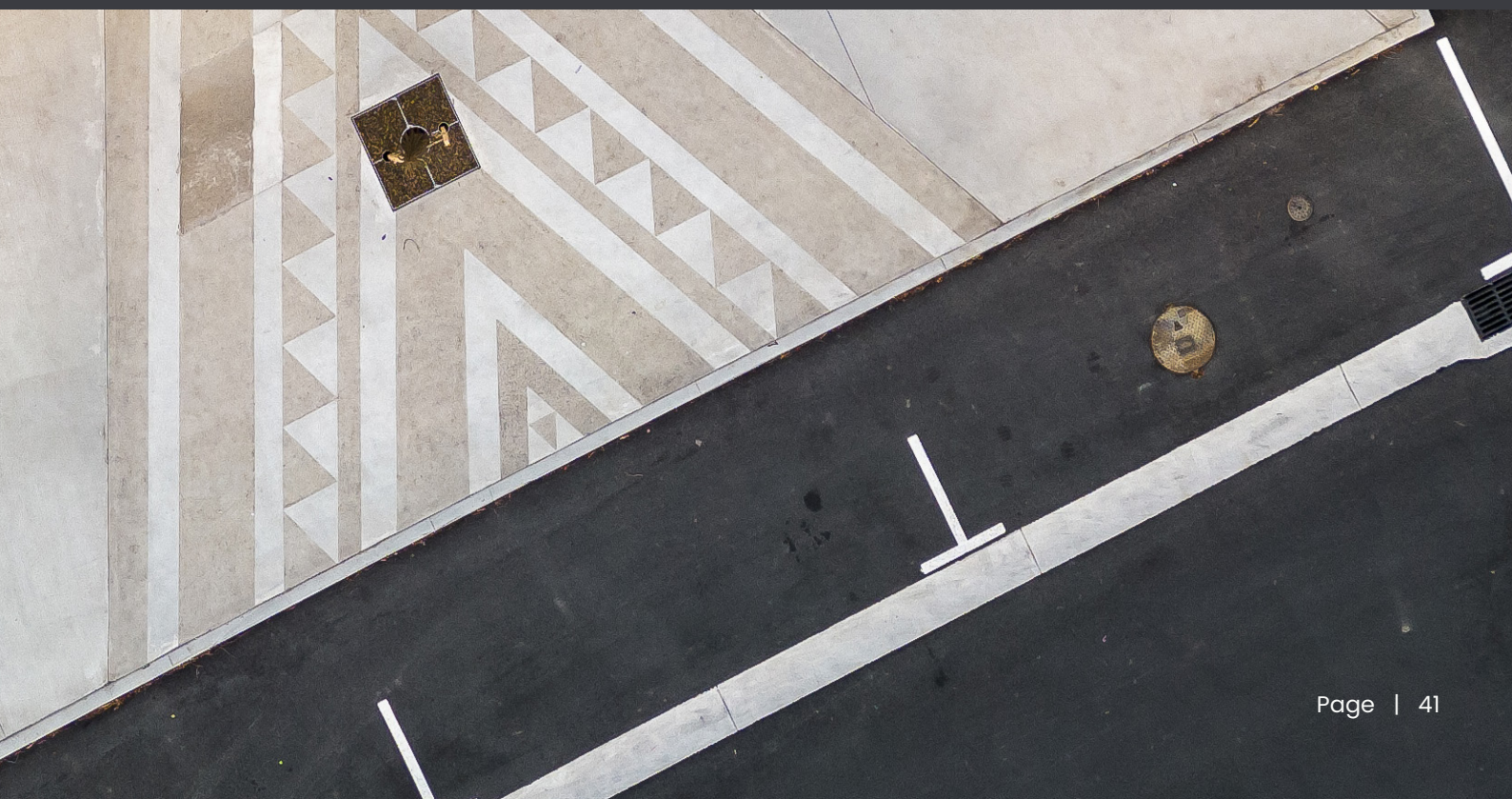


A birds eye view of the sandblasting to effectively create te Niho o Matamata - the teeth of Matamata on the exterior of Te Puna o Whakaehu.



The story goes that Matamata awoke one night to find that his master, Kāti Māmoe chief Te Rakitauneke, had disappeared. As he swept over the land in search of his master, Matamata carved out the bends and turns of the Whakaehu and Taiari awa.

This narrative is reflected in the designs by artist Ephraim Russell (Kāi Tahu, Ngāti Kahungunu, Rongomaiwahine, Rongowhākata, Te Aitanga-a-Mahaki, Ngāi Tamauhiri, Rangitane ki Tamaki Nui a Rua), notably the glazing manifestations and sandblasting at the entrance and a precast wall at the back of the pool, featuring Te Niho o Matamata (the teeth of Matamata).





Te Pā Tāhuna

Te Pā Tāhuna is Ngāi Tahu Property's residential development in Queenstown, comprising a number of live-work apartments and terraced townhouses. As always, it has been a pleasure to partner with the iwi's property arm, with our team welcomed onto the project since the very beginning. Artist Ross Hemera (Kāi Tahu, Kāti Māmoe, Waitaha) was originally commissioned to create an artwork that became the visual identity of Te Pā Tāhuna, while Morgan Mathews-Hale (Kāi Tahu, Ngāti Irakehu, Ngāti Mako) and Mana Ahurea Creative Lead Simon Kaan (Kāi Tahu) had input into the master plan and created design elements that will ensure the landscape and landmarks tell the story of Kāi Tahu.

Our work on this project began several years ago and this year we were delighted to see stage one completed, with the opening of the first building. Mana whenua have identified names for the whole development around a variety of resources that were important to this area, pounamu of course being a key one. The building was named Takiwai, in honour of the variety of greenstone found at Piopiotahi (Milford Sound).

We look forward to continuing on the journey with Ngāi Tahu Property, with the next stage of the development due to be completed in 2025. We can provide a hint that the next stage will see us celebrating manu.

Artist Morgan Mathews-Hale reflects on her impressive work at Te Pā Tāhuna.



Tāhuna Streetscapes

In 2020, Queenstown Lakes District Council received funding for shovel ready projects as part of the Government's COVID-19 response, and embarked on a project to upgrade the town centre streets of Tāhuna Queenstown. Mana Ahurea was brought on board to integrate cultural design elements that share Kāi Tahu values and design, as well as the rich history of the Tāhuna region. It is an important area for the iwi, as a traditional settlement and mahika kai site, as well as a renowned place of refuge.

Our work on this project began in 2020 when we were only starting to venture into the urban design space, and it has been rewarding to see it come to fruition this year. The upgraded streets celebrate a combination of values identified as relevant for Tāhuna including ahi hā (ancestral connection and ongoing identity) and pukumahi (Industry, resilience and perseverance).

In particular, the design features share the story of Tāhuna as a place to gather and mine precious stones, notably pounamu and gold. The pounamu narrative is woven through design elements along Rees Street, combining pounamu inlays with green granite paving and green light poles. Meanwhile, the whero (gold) narrative features on Beach Street with golden granite paving, gold light poles and bronze inlays. At the crossroads of these streets, paving stones in green and gold are laid out in a tāniko pattern that represents the intersection of these two industries. Kōwhaiwhai patterns on the light poles represent mōkihi, the mode of transport used to traverse lakes and rivers. Stone stools and benches are dotted throughout the streets, referencing the site as a place of rest and recuperation, while retaining walls on Brecon Street reference ahi kā and the narrative of Hākitekura, the original name for Ben Lomond.

The design and artwork for Tāhuna Streetscapes was a collaboration between Kāi Tahu artists James York (Kāi Tahu, Kāti Māmoe, Waitaha, Rapuwai), Neil Pardington (Kāi Tahu, Kāti Māmoe, Kāti Waewae) and Simon Kaan.

It is significant to see Kāi Tahu narratives visible in an area that is frequented by international visitors, ensuring that Kāi Tahu identity is recognised and acknowledged in a way that has been lacking for many years. However, the true motivator for our team is the opportunity for current and future generations of Kāi Tahu whānau to see their stories and history embedded into the places that were so important to their tīpuna.

Feature Artist

James York (Kāi Tahu, Kāti Māmoe, Waitaha, Rapuwai)

Over the past few years, we have been fortunate to draw on the expertise of artist James York for a number of our projects in the Tāhuna Queenstown area. With more than 30 years' experience in toi Māori, as well as strong whakapapa links to the region, James has made an invaluable contribution to increasing the visibility of Kāi Tahu culture and identity. "In the past, we haven't had much of a visual impact on the landscape, and it's been an aspiration of mine to see that change and to carve out a space for our stories," James says. "Working with Aukaha has been a great opportunity to get more exposure and tell our stories."

For James, highlights have included working on designs for the Ballarat Street and gondola retaining walls as well as the brickwork for the Tāhuna Streetscapes project. Collaborating with other artists and designers has provided an opportunity to explore different skills and mediums. "It was an adjustment, coming from working by myself for so many years, and there were some moments where we had to compromise," he says.

"But mostly it's been a learning experience, and it's been quite enjoyable to see the projects come to fruition, sometimes months or years after the design work was completed."



James York
Kaiwhakairo, Artist

When Aukaha first approached James about working with us, he was incredibly busy with his own work and wasn't sure how he would fit it all in.

"At the end of the day though, this mahi is bigger than just one person and I felt a responsibility to be part of it," he says.

"We're leaving marks for our next generations and we want the kōrero to be on point."

Highlights

Cultural services

12

Policies, plans and workshops

Narratives

9

Education

Cultural Integration

46

Urban Design Integration

Mana whenua, Kāi Tahu and Māori service providers

Percentage of income attributed for the year ended 30 June 2023

Mana whenua
2023

33%

Mana whenua
2022

37%

Kāi Tahu
2023

14%

Kāi Tahu
2022

9%

Māori
2023

11%

Māori
2022

16%

Non-Māori
2023

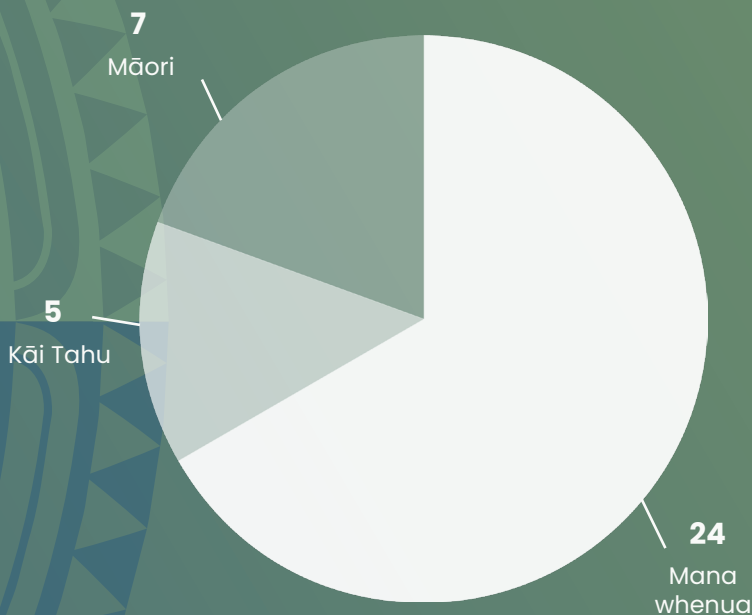
42%

Non-Māori
2022

39%



Total mana whenua, Kāi Tahu and Māori service providers



Income attribution

In the year ended 30 June 2023, Mana Ahurea attributed 58 per cent of their annual income to mana whenua, Kāi Tahu and Māori service providers.

Our Team

Caron Solomon-Ward
General Manager, Mana Ahurea

Simon Kaan
Creative Lead, Contractor

Riani Iti-Metuatai
Kaiāwhina, Mana Ahurea

Ashleigh Arthur
Design Technician, Contractor

Aroha Novak
Design Lead, Contractor

Kitty Brown
Design Lead, Contractor


Keri Whaitiri
Design Lead, Contractor

Team photo, from left, Riani Iti-Metuatai, Simon Kaan, Aroha Novak, Caron Ward and Ashleigh Tipene Arthur. Absent: Keri Whaitiri and Kitty Brown.

Mana Aukaha

As the business support pou, it is our role to keep the organisation running smoothly and uphold the mana of Aukaha as a whole. We are proud to play our part in delivering fantastic outcomes for the people and places of our shareholding takiwā.

*Aukaha Chair Edward Ellison with Mana Aukaha
General Manager Libby Evans.*



As Aukaha has grown over the past few years, there has been an increasing need to implement robust systems and processes to ensure that our busy and hardworking kaimahi have the support they need to do their mahi. Mana Aukaha takes care of all the behind-the-scenes details that keep the organisation running, including operations, finances, human resources, health and safety, policy development and internal quality improvement processes.

Last year's move to our new premises was a huge project for Mana Aukaha, and its success has allowed us to refocus our attention to the core business of Aukaha – realising mana whenua aspirations. We do this by providing administrative support to our Board of Directors and increasing the efficiency and effectiveness of all of our pou. We are also committed to building the identity of Aukaha by driving our storytelling and communication platforms. Finally, we are focused on growing our people, by supporting professional development for our kaimahi.

Although the work of our small team is focused internally, we are extremely proud of the role we play here at Aukaha. We work across the entire organisation, and it is a privilege to contribute to creating positive outcomes for kā papatipu rūnaka.

Communications

Storytelling and brand identity remains a key focus for Mana Aukaha. We have continued to work with NAIA to build our communications channels and strengthen our internal communications capacity. This has included revitalising our quarterly pānui and CE blog, boosting our social media presence and attending regular workshops to plan and share stories. Our kaimahi are involved in some incredible kaupapa, and Mana Aukaha is focused on supporting them to share these stories. Our goal is to build our reputation and identity so that more people know what Aukaha is, giving us greater visibility across the region and creating more partnership opportunities for mana whenua.



Aukaha Chairman Edward Ellison cuts the cake to celebrate 25 years of Aukaha.

25th Anniversary Celebration

On 9 December 2022, Aukaha marked its 25th anniversary, an opportunity to celebrate and to reflect on a quarter century of mahi on behalf of papatipu rūnaka. The organisation began back in 1997, and was originally known as Kāi Tahu ki Otago Natural Resource Management Ltd. Over the years, the organisation grew and expanded its services to support our rūnaka shareholders and meet their aspirations across a range of different kaupapa.

In 2017, the organisation underwent a rebrand to better reflect who we had become – Aukaha. Although our name changed, the heart of our mahi remained the same: working on behalf of papatipu rūnaka to strengthen relationships and Kāi Tahu presence in the Otago takiwā.

The continued growth and longevity of Aukaha is a testament to its model of operation and the contribution of time and effort by so many people over the years. At our November AGM last year we took the opportunity to celebrate our 25th anniversary. We were delighted to bring together whānau, shareholders and partners to mark this significant milestone. We invited some of our kaimahi and whānau to share their whakaaro on 25 years of Aukaha, which we have shared below. Edward Ellison has shared his perspective as our Chair and Mana Takata General Manager Chris Rosenbrock shares his experience of Aukaha as our longest serving kaimahi of 24 years.

Over the past 25 years, Aukaha has established itself as a credible entity within Otago, beginning with a particularly strong emphasis on environmental matters that has grown to include social and cultural opportunities as well. It has been very satisfying to see the model working well, supporting the aspirations of kā papatipu rūnaka and underpinning their rakatirataka. Those 25 years have passed quickly, but the growth has been consistent particularly in recent years with the rebranding of the organisation. We are proud to attract and retain good staff, and while there is the pressure of a lot of demand for our services, we are able to maintain standards and quality.

In another 25 years, I see Aukaha as a strong authority across all of the areas we are currently working in. It will be an important component of the rakatirataka of our papatipu rūnaka and their hapū, supporting the kaupapa of kaitiakitaka and improving social, environmental and economic outcomes across the region.

Nā Edward Ellison, Aukaha Chair

It has been incredibly rewarding to witness Aukaha's growth since I joined the team 24 years ago, and to be part of its transformation from the small KTKO team of just one person to the four pou we have today. That growth has been driven by the passion and commitment of mana whenua, and in particular some key whānau who have made immense contributions over the years – Edward Ellison, Joy Smith, Gail Tipa and Tahu Pōtiki, to name a few. It is a privilege to be part of the Aukaha whānau, and to be able to do meaningful work that aligns with my own personal values. That is a big part of the reason that I am still here after all these years, as well as the fact that I love the nature of our work – the constant challenge of adapting our approach to respond to meet the needs of whānau or take up new partnerships and funding opportunities. I can't wait to see how Aukaha will continue to evolve over the next 25 years.

Nā Chris Rosenbrock, General Manager Mana Takata



Mana Taiao's Sandra McIntyre and Pam Walker.

Mana whenua panelist Megan Pōtiki's late husband Tahu Pōtiki was a former CEO of Aukaha. Megan shares his aspirations for Aukaha, as well as her own vision for the future.

In 2019, Tahu made the comment that "Aukaha is about creating opportunity and using collective resources to cement partnerships." Tahu put a lot of work into bring Kāi Tahu whakataukī, whakataukī and kiwaha out from the dark, dusty pages of manuscripts. He unlocked them and explained them, and today they roll off the tongues of our rakatahi. One of those was "pao tōrea – seize the day". Take the opportunities that are in front of us like the oyster catcher strikes when the tide is out, catching its feed. That is what Tahu saw Aukaha as – an incredible opportunity for our people, there to be taken.

As far as I'm concerned, I know it was Tahu's dream to bring our people's capacity to fruition and see its full potential – and Aukaha was a vehicle to do that. It's a journey and we still need to consider succession, and how we continue to build on authentic mātauraka and ensure the next generation are sharper, smarter and more knowledgeable than we are.

Nā Megan Pōtiki, mana whenua panelist



Aukaha's 25th anniversary celebration.

Kaimahi Profile



Kaiāwhina Pūtea Rebecca Hamilton (left) and Kaiāwhina Tāhūhū Kaitlyn Mulholland

Kaitlyn Mulholland

Working across the organisation means that our team has to be agile and responsive, juggling multiple projects and maintaining strong relationships with kaimahi, directors and mana whenua. Our Kaiāwhina Tāhūhū/Executive Administrator Kaitlyn Mulholland has proven herself an expert juggler since she joined the team in August 2021, and we are proud to profile her in this year's annual report.

I made the decision to join the Aukaha team because I was seeking more meaningful work that would allow me to use my skills to contribute to a bigger purpose. I love the underlying values of Aukaha – it has given me the opportunity to be part of creating positive outcomes and growing the cultural footprint of our shareholding takiwā.

In my role I provide high-level administrative services within Mana Aukaha, to the Chief Executive and the Board of Directors. My duties include board secretary, executive assistant, recruitment and HR, payroll, event management and health & safety, as well as supporting the Kaiwhakahaere of Mana Aukaha as her 2IC. As Aukaha continues to grow at a fast pace, our systems and processes are constantly changing,

and we have to adapt our way of working to keep up with this. This can be a challenge but it is satisfying to grow my skills and meet the demand of the organisation.

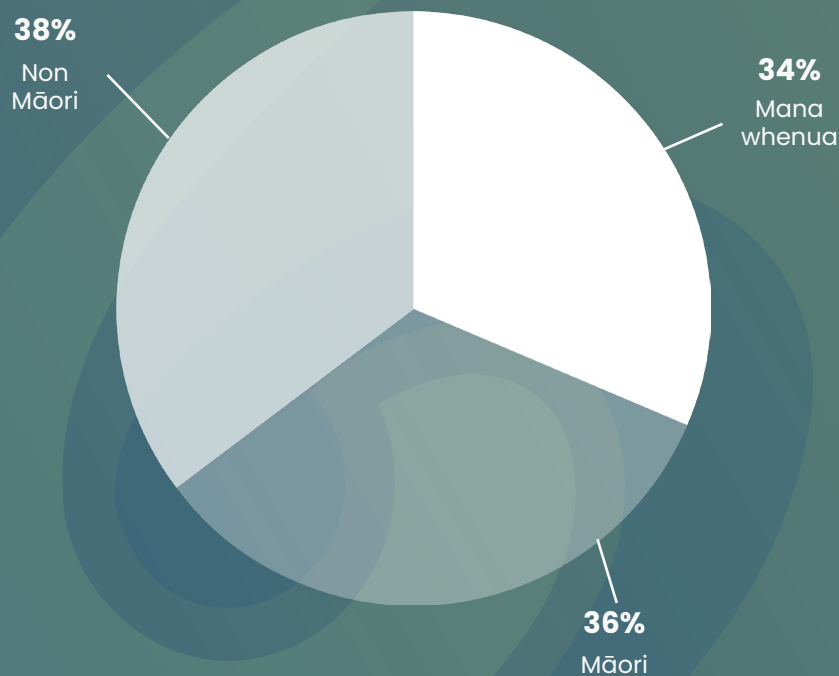
I had never worked at a kaupapa Māori organisation before and I was nervous that I wouldn't have the cultural capabilities. However, I was eager to learn. Working at Aukaha has built my confidence and courage and I am constantly learning little bits and pieces of te reo Māori and tikanga. Being exposed to the work of Aukaha has sparked an interest in the history and culture of Kāi Tahu, and a determination to see their aspirations achieved. I am incredibly grateful for the safe and welcoming environment that has allowed me to learn and grow in this space.

I love working alongside our kaimahi, leadership team, directors and mana whenua. Everyone is so passionate about the work that they do and it is rewarding to see the positive impact that Aukaha has, through the support and services offered to whānau, to the projects that enhance the cultural footprint of Kāi Tahu. It is especially rewarding to see the shift in the community, as people want to embrace te ao Māori. I am looking forward to continuing to grow in my role and be part of the journey that Aukaha is on.

Highlights

Kaimahi demographics

Growing our people and capacity is a core objective of our 2022-2025 strategic plan. During the period 1 July 2022-30 June 2023, we employed 47 kaimahi, 34 per cent of whom are mana whenua or of Kāi Tahu whakapapa, and 36 per cent of Māori (non-Kāi Tahu) whakapapa.



Mana whenua, Kāi Tahu and Māori service Providers

Mana whenua

50

Service providers

Kāi Tahu

9

Service providers

Māori

27

Service providers



Mana whenua, Kāi Tahu and Māori service providers

Aukaha are proud to partner with relevant stakeholders to support and grow Kāi Tahu and Māori economy. At the year ended 30 June 2023, our organisation engaged 86 Kāi Tahu and Māori service providers. We are proud to encourage the growth of these numbers each year and remain committed to continued growth in these spaces.

86

Total

Our Team

Libby Evans

Kaiwhakahaere, Mana Aukaha

Kaitlyn Mulholland

Kaiāwhina Tāhūhū

Rebecca Hamilton

Kaiāwhina Pūtea

Stevi-Rae Whaitiri-Gustafson

Kaiāwhina, Mana Aukaha

Maria Ellison

Administration Assistant

Antonia Richardson

Kaitautoko, Mana Aukaha

Team photo, from left, Stevi-Rae Whaitiri-Gustafson, Libby Evans, Rebecca Hamilton, Kaitlyn Mulholland, Antonia Richardson, and Maria Ellison.

Summary Financial Report

Summary Statement of Service Performance

For the year ended 30 June 2023

Description and Quantification of the Entity's Outputs	2023	2022
Apprenticeships	43	50
Cultural Reports for Resource Management	10	7
Co-Design Projects	46	32
Covid Support – Kai Packs	137	45
Covid Support – Whānau supported to access utilities, firewood & other support	41	25
Educational Narratives	9	5
Employment – Work Ready and In-Employment Support	222	225
Financial Literacy Support	17	–
Graduated Driver Licensing Process	258	–
Healthy Homes Initiative – Interventions Completed	71	–
Jobs for Nature – Covenants Completed	11	–
Māori Trade Training Fund – Pastoral Support for Employment	41	–
Mauri Ora – # Clients Supported	231	192
Navigational Clients – # whānau supported	189	153
Resource Consents	507	476
Te Puni Kōkiri – Home Repair Assessments	32	20
Te Puni Kōkiri – Home Repairs	32	20
Training and Further Education – # of whānau supported	27	37

Summary Statement of Comprehensive Revenue and Expense

For the year ended 30 June 2023 (NZD 000's)

Revenue	2023	2022
Revenue from Exchange Transactions	1,206	1,157
Revenue from Non-Exchange Transactions	6,939	4,809
Total Revenue	8,145	5,966

Expenses	2023	2022
Depreciation	120	84
Direct Expenses	2,742	1,908
Employee and Contracting Related Costs	4,343	3,106
Operating Expenses	732	550
Professional Fees	71	93
Total Expenses	8,008	5,741

Total Comprehensive Revenue and Expense for the Year	137	225
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Summary Statement of Changes in Net Assets/Equity

For the year ended 30 June 2023 (NZD 000's)

Equity	2023	2022
Opening Balance	1,671	1,446
Total Comprehensive Revenue and Expense for the Year	137	225
Total Equity	1,808	1,671

Summary Statement of Financial Position

For the year ended 30 June 2023 (NZD 000's)

Current Assets	2023	2022
Bank accounts and cash	2,380	2,226
Trade and Other Receivables	1,886	1,562
Prepayment	51	50
Capital Work in Progress	-	15
Total Current Assets	4,317	3,853

Non-Current Assets	2023	2022
Property, Plant and Equipment	345	345
Total Non-Current Assets	345	345

Total Assets	4,662	4,198
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Current Liabilities	2023	2022
Creditors and Accrued Expenses	844	754
Employee Costs	461	348
Finance Lease	14	19
Other Current Liabilities	75	12
Revenue Received in Advance	1,460	1,382
Total Current Liabilities	2,854	2,515

Non-Current Liabilities	2023	2022
Finance Lease	-	12
Total Non-Current Liabilities	-	12

Total Liabilities	2,854	2,527
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Net Assets/Equity	1,808	1,671
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Summary Statement of Cash Flows

For the year ended 30 June 2023 (NZD 000's)

Net Cash Flow	2023	2022
Net Cash Flow from Operating Activities	296	429
Net Cash Flow from Investing Activities	(122)	(201)
Net Cash Flow from Financing Activities	(20)	(50)

Net Cash Flow	154	178
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Cash and Cash Equivalents	2023	2022
Cash and Cash Equivalents at beginning of the year	2,226	2,048
Cash and cash equivalents at end of year	2,380	2,226

About Aukaha

Aukaha (1997) Limited is a non-profit company owned by the papatipu rūnaka of Otago, and tasked with realising their aspirations across three areas:

- Environment and resource management
- Health and social services
- Cultural development

We do this by serving as a bridge between mana whenua and mainstream partners, providing a range of services and opportunities that enhance the wellbeing of people and place. This includes developing initiatives directed at individuals and whānau, as well as broader kaupapa that weave together communities and organisations. It is our privilege and responsibility to carry out our mahi under the mandate of our shareholders:

- Te Rūnanga o Waihao
- Te Rūnanga o Moeraki
- Kāti Huirapa Rūnaka ki Puketeraki
- Te Rūnanga o Ōtākou
- Hokonui Rūnanga

Registered office

Level 2, 266 Hanover Street
Dunedin Central
Dunedin 9016
New Zealand

Accountants

BB&S
Dunedin

Auditor

Vision Chartered Accountants Limited
Dunedin

Approval by the Directors



Edward Ellison
Aukaha Board, Chairman
01 November 2023



Philip Broughton
Aukaha Board
01 November 2023

Notes to the summary financial report

For the year ended 30 June 2023

This is the summary financial report for Aukaha (1997) Limited for the year ended 30 June 2023. The specific disclosures included in this summary financial report have been extracted from the full financial report dated 27 October 2023. The full financial report was approved by the Directors on 27 October 2023 and have been prepared in accordance with the Tier 2 Public Benefit Entity (PBE) Financial Reporting Standards as issued by the New Zealand External Reporting Board (XRB). An unqualified audit opinion has been received on the full financial report for the year ended 30 June 2023. A copy of the full financial report for the year ended 30 June 2023 may be obtained by contacting the Company on 03 477 0071 or emailing accounts@aukaha.co.nz. The full report can also be downloaded from the charity register at register.charities.govt.nz. This summary report cannot be expected to provide as complete an understanding as provided by the full financial report of the Company. This summary financial report has been examined by our auditor for consistency with the full financial report. An unqualified audit opinion has been received. These summary financial statements were approved by the Directors on 1 November 2023.

Basis of preparation

Aukaha (1997) Limited has elected to apply Public Benefit Entity Accounting Standards Reduced Disclosure Regime ("PBE Standards RDR") for Tier 2 Not-for-Profit public benefit entities and disclosure concessions have been applied. The Company is eligible to apply PBE standards RDR on basis that it does not have public accountability and is not large as its total operating expenses are between \$2 million and \$30 million dollars for the last two preceding reporting periods. All transactions in the financial report are reported using accrual basis of accounting. The financial report is prepared under the assumption that the entity will continue to operate in the foreseeable future. This is the summary financial report of Aukaha (1997) Limited and comply with PBE FRS 43 Summary Financial Statements. The presentation currency is New Zealand dollars, rounded to the nearest thousand.

Specific accounting policies

All specific accounting policies have been applied on the same basis as those used in the full financial statements for the Company.

Changes in accounting policies

There have been no changes in accounting policies. Policies have been applied on a consistent basis with those of the previous reporting period.

Income Tax

Aukaha (1997) Limited is wholly exempt from New Zealand tax having fully complied with all statutory conditions for these exemptions.



REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY FINANCIAL REPORT

To the Shareholders of Aukaha (1997) Limited

Opinion

The summary financial report, which comprise the summary statement of financial position as at June 30, 2023, the summary statement of comprehensive revenue and expense, summary statement of changes in net assets/equity, summary statement of cash flows and summary statement of service performance for the year then ended, and related notes, are derived from the audited financial report of Aukaha (1997) Limited (the Company) for the year ended June 30, 2023. We expressed an unqualified audit opinion on this financial report in our report dated October 27, 2023.

In our opinion, the accompanying summary financial report, on pages 56 to 60, are consistent, in all material respects, with the audited financial report, in accordance with PBE FRS 43: Summary Financial Statements issue by the New Zealand Accounting Standards Board.

Summary financial report

The summary financial report does not contain all the disclosures required by the Public Benefit Entity Standards Reduced Disclosure Regime issued by the New Zealand Accounting Standards Board. Reading the summary financial report and the auditor's report thereon, therefore, is not a substitute for reading the audited financial report and the auditor's report.

The audited financial report and our report thereon

We expressed an unqualified audit opinion on the audited financial report in our report dated October 27, 2023.

Directors responsibilities for the summary financial report

The Directors are responsible for the preparation of the summary financial report in accordance with PBE FRS 43: Summary Financial Statements.

Auditor's responsibilities

Our responsibility is to express and opinion on whether the summary financial report is consistent, in all material respects, with the audited financial report based on our procedures, which were conducted in accordance with ISA (NZ) 810 (Revised): Engagements to Report on Summary Financial Statements.

Other than in our capacity as auditor, we have no relationship or interest in the entity.

Restriction of Distribution or Use

This report is made solely to the Company's Directors, as a body. Our audit work has been undertaken so that we might state to the Company's Directors those matters which we are required to state to them in an auditor's report, and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company's Directors, as a body, for our audit work, for this report or for the opinions we have formed.

Vision Chartered Accountants Limited

Chartered Accountants

Dunedin

01 November 2023



A special thanks to all the photographers who have contributed to this Annual Report, including: Kaiwhakaahua Studio, ReFramed Media and Adam Walker



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www.aukaha.co.nz | 03 477 0071 | www.facebook.com/aukaha
Level 2, 266 Hanover Street, Dunedin Central, Dunedin, 9016, New Zealand
PO BOX 446, Dunedin, 9054, New Zealand



Kaitā: Spectrum Print, he pakihi kua whiwhi i te tohu kōura o Toitū
I whakaputaina tuatahitia i te tau 2023 e Ruruku Ltd i Ōtautahi.